



SECURING NCL's FUTURE: REFLECTIONS AND CHALLENGES

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Address delivered on

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DIRECTORS OF NCL

- Professor Ed McBain (1949-52)
- Professor Robert Finch (1952-55)
- Professor K. Venkataraman (1955-68)
- Professor B.D. Tilak (1968-79)
- Dr. L.K. Doraiswamy (1979-89)
- Dr. R.A. Mashelkar (1989-95)
- Dr. P. Ratnasamy (1995-02)

MY MENTORS

- Professor C.N.R. Rao (1965)
- Professor H.C. Brown (1967)
- Professor J.P. Kennedy (1971)
- Dr. S. Varadarajan (1974)
- Mr. Lovraj Kumar (1978)
- Dr. R.A. Mashelkar (1978)

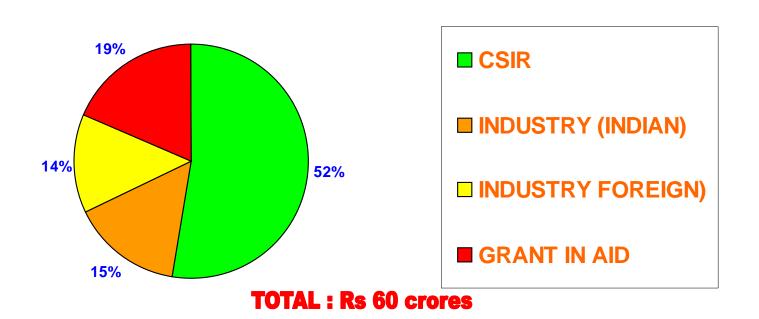
Know the past, to know the present Reflect on the future, to change the present

A Chinese Proverb

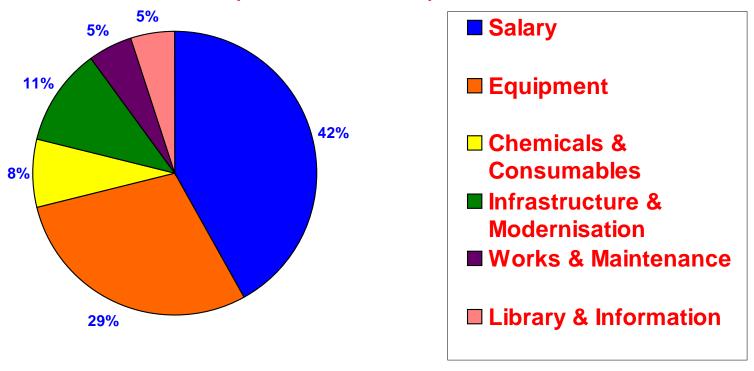
NCL PERFORMANCE INDICATORS

Key parameters	1990	1995	2000
Scientific staff	383	336	321
Ph.D. awarded	30	28	33
Patents			
Indian (F)	52	43	65
Indian (G)	7	16	22
Foreign (F)	16	17	40
Foreign (G)	6	12	17
Publications	164	255	291
Extra budgetory revenue (in lakhs)	357	920	2747
Per capita publications	0.43	0.76	0.91
Per capita EBR	0.93	2.74	8.56

NCL INCOME(2001-2002) (FROM WHERE IT CAME)



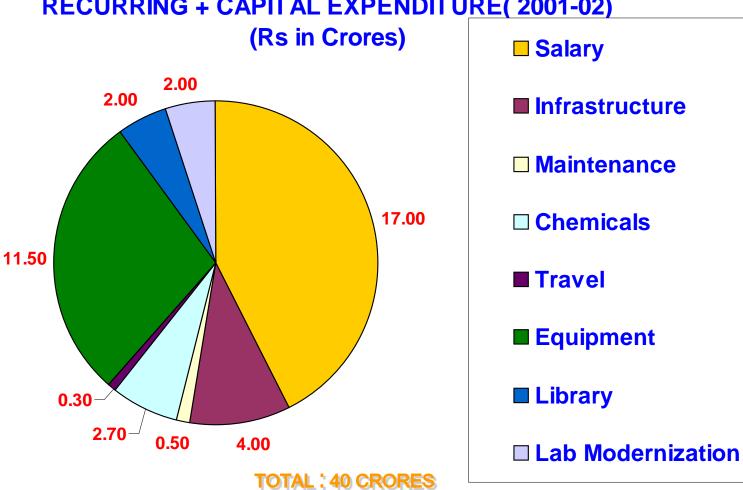
NCL EXPENDITURE(2001-2002) (WHERE IT WENT)



TOTAL: 40 CRORES

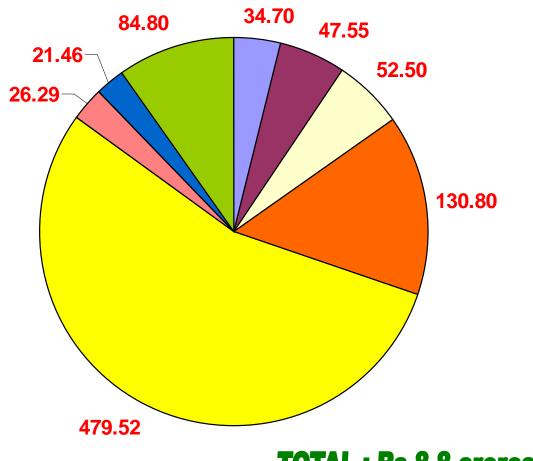
SALARY: TOTAL: 40:60

RECURRING + CAPITAL EXPENDITURE(2001-02)



RECURRING: CAPITAL: 60:40

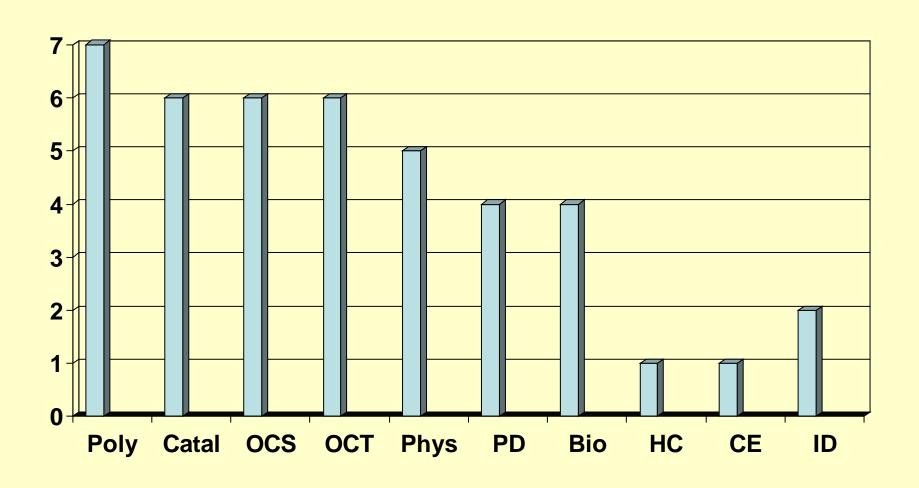
LR EXPENDITURE (2001-02) (Rs in Lakhs)



TOTAL: Rs 8.8 crores

- Chemicals & Consumables
- **Contingencies**
- □ Repayment of WB Loan
- Works & Services
- Equipment + Modernisation
- **Library**
- Colony Expenditure
- Others

NEW SCIENTIFIC STAFF ADDITION (1995 – 01)



NEED DRIVEN R&D

